

THE IMPACT OF THE PAYMENT OF THE NURSING FEE ON THE QUALITY OF CLINICAL SERVICES AND THE SATISFACTION OF SERVICE RECIPIENTS

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Abstract

The first basic step in formulating quality improvement programs is to determine the perceptions and expectations of the recipients of services or goods regarding their quality. Today, many leading organizations have chosen service recipient satisfaction as the main indicator of their performance. Services are the delivery of services. In this study, the effect of paying the fee for nursing examination on the quality of clinical services and satisfaction of service recipients was investigated with a grounded theory approach using the snowball method on a selected sample of 10 experts from Mashhad College of Medical Sciences. After in-depth interviews with these experts, theoretical saturation was achieved. All primary themes were coded and categorized into 10 main categories with 31 subcategories. The results of the research have shown that factors such as referral monitoring, upstream care, cleanliness, organization of patient expectations and responsiveness as intervening conditions can have an encouraging aspect in improving the quality of clinical services and the satisfaction of service recipients, and finally, a combination of the above factors and conditions such as empowerment of staff, revision of goals and processes, and personalization of services can also be considered as strategies to achieve this model, and finally, improving the quality of clinical services and increasing the satisfaction of service recipients was identified as a follow-up category.

Keywords: Service, Clinical, Care Rate, Satisfaction, Background Theory, Coding Process

INTRODUCTION

Quality is a type of policy that fulfills the needs of customers by producing desirable goods and services. This policy deploys resources to protect the interests of the organization in an effective and efficient manner and to bring more benefits to the managers and employees of the organization. Quality does not occur by accident, but is something that the organization strives for. To achieve quality, it must be planned, strategies, policies, activities and specific methods must be defined. The quality of health care is one of the most common principles. Health policy is currently on the agenda of policy makers at national and international level for a variety of reasons - from public commitment to providing quality health services as a public good to refocusing on treatment outcomes. From hospital patients to identifying specific issues raised in the area of quality of health and medical services, it is being discussed (Koulivand, 2012). In 2014 and 2021, the European Commission recognized quality as one of the most important components of health system performance (i.e. the degree to which health systems achieve their objectives). At the international level, attention to quality has increased in the context of the Sustainable Development Goals, as achieving the Sustainable Development

Goals requires universal health coverage, including protection against financial risks, access to quality health services and access to safe, effective, high-quality and affordable vaccines and medicines for all. Clearly, quality is a necessary aspect of value. Indeed, it is the degree to which the characteristics of the service provided meet the specified standards that determines the quality of that service. The quality must meet the requirements in terms of performance and price. This point can be found in two World Health Organization reports published in 2018, in the booklet on national quality policies and strategies and in another set of guidelines aimed at facilitating the global understanding of quality as part of the ideals of universal health coverage (Silos et al., 2021).

In one of the studies conducted by the Organization for the Review of European Health Care Policies and Systems in the field of health care quality (2008), it is stated that the volume of articles published in the field of quality of care in health care systems is so large that it was really difficult to organize them ten years ago. Was. To ensure the improvement of quality of care, research covers a wide range of approaches or solutions and is often conducted with a focus on specific organizations, hospitals, medical centers, clinics or specific care areas, emergency services, maternal and child care, etc.).

Such studies help to better understand the effectiveness of interventions in areas of interest to specific patient groups. However, existing articles rarely examine the priority of strategies and generally do not help policy makers determine the priority of using a particular strategy in a given situation. . Furthermore, despite the numerous articles and public awareness of the importance of quality in health systems, there is no common understanding of the concept of quality of care and its scope is still contested. However, as mentioned in the research of Avidis Donabedian (1980), assessing and improving the quality of the field of inclusion is also crucial (Reid and Aaj, 2021).

THEORETICAL FOUNDATIONS

- The belief and commitment to the provision of quality medical services as a public good, raising awareness of the existing gaps in safe, efficient and person-centered care.
- The importance of fundamental changes in standards for the delivery of health and medical services is raised, re-emphasizing the promotion of performance within the context of value-based ideas for health care
- The expectations of the media and civil society, coupled with the public's demand for transparency, increase responsiveness
- Moving towards universal health coverage and recognizing that it is impossible to achieve the desired outcomes in this area if access is improved without attention to quality.
- Increasing awareness of the need to equalize the performance of health and treatment services in both the public and private sectors in micro and mixed health markets.

Raising awareness of the importance of providing trusted services to respond

Effectively to the outbreak and the other complex emergencies

Definitions of quality of healthcare

Early definitions of health care quality were developed almost exclusively by health care professionals and health services researchers. Although the importance of the attitudes and opinions of patients, the public and other key stakeholders in the field is now well recognized, Donabedian (1980) defines quality more generally as "the ability to achieve desirable ends by legitimate means" This definition reflects the fact that the term "quality" is not exclusive to the field of health care, but rather is used by different people in different parts of society. People use the term quality not only when describing a wide range of positive aspects of hospitals and doctors, but also when talking about food or cars. In fact, this broad use of the term quality is part of the ambiguity. It is included in the concept of quality of healthcare services when it is used by policy makers and researchers to express all sorts of positive or desirable characteristics of healthcare systems. She considers maximizing the patient's well-being to be the highest priority. The patient's well-being definitely includes their state of health. However, the concept of patient well-being also corresponds to the approach that pays attention to important points from the patient's perspective (Boss, 2022).

A decade later, the IOM, a medical institution in the United States, defined the term quality of care or medical services as the degree of increase in the likelihood of achieving desirable health outcomes for individuals and society that is consistent with current professional knowledge. At first glance, it appears that the focus of this definition of achieving desirable health outcomes is more limited than the concept of patient well-being in Donabedian's definition, but in explaining this definition, the IOM states that achieving desirable health outcomes means patient satisfaction and well-being in addition to improving health status or quality of life criteria. (Carinci et al. 2015)

The HCQI project has chosen the three dimensions of safety and patient-centered effectiveness as the main dimensions of the quality of medical and health care and believes that other characteristics such as consistency, availability and acceptability can simply be mentioned in the three dimensions. Appropriateness, for example, can be interpreted in terms of effectiveness and continuity, and acceptability in terms of patient-centeredness. Access, efficiency and equity are also important goals of health and treatment systems (Floodgren et al., 2021).

As already mentioned, the definition of the Council of Europe (1997) serves as a guideline for the development of quality improvement systems. Therefore, it is natural to include the evaluation of the medical service process as part of quality, which is superior to other elements such as accessibility, effectiveness, efficiency and patient satisfaction. Over the last 20 years, many structures have been developed to enable a better understanding of healthcare systems and to assess the performance of healthcare systems (Papanikolas 2013 and Fekri Makarian and Klazinga 2018). Many of these structures implicitly or explicitly include quality as an important health system objective, but they differ in how they define quality and how they explain its role in overall health and health system objectives. One of the structures is the building block structure provided by the WHO. (2006) to strengthen health systems.

This structure conceptualizes health systems in terms of building blocks, including the provision of manpower, information, medical equipment, financing and management services. In addition, this structure defines quality and safety, along with access and care, as intermediate goals of health systems that will ultimately contribute to the overall health system goals of improving health, accountability, financial support, and improving efficiency. It is worth noting that quality and safety are mentioned separately in this structure, while most of the previously mentioned quality definitions consider safety as a main dimension of quality.

As mentioned earlier, Donabedian (1980) defines quality generally as the ability to achieve desirable ends by legitimate means. By combining Donabedian's general definition of quality and the structure of the building blocks provided by the WHO, it can be argued that a health care system is of quality if it achieves these goals (overall and intermediate) by legitimate means. When assessing the quality of healthcare, a distinction should be made between different levels. According to him, these four different levels at which quality can be assessed are the individual professionals of the care environment, the care received and implemented by the patient, and the care received by the community (Gravis et al., 2018).

In simpler terms, it can be said that the reasons for the need for quality in medical centers today are as follows:

The growing demand for adequate and effective health care

The need to standardize and control differences and variations, the need to save costs

The need to use the ideas of others in the field of quality control and standardization.

The need to recognize and meet the needs and expectations of patients

The need to improve services and care

Market pressure, competition and marketing improvement

The desire to showcase the organization and strive for excellence

Ethical considerations

The need to gain financial credit through quality improvement.

Service quality is actually a comparison of service recipients' expectations and perceptions of service delivery. Quality is a complex concept that changes according to people's mindset (Borhans and Alligood, 2010).

Service recipients evaluate service quality by comparing their perceptions and expectations of the service received. (Bahadri et al. 2013) One of the fundamental aspects of service recipients is quality assurance and improvement. The feedback received from customers helps to identify and prioritize the dimensions where there is a continuous need for improvement. Indeed, the key to the success of service organizations is to provide excellent services by maintaining and improving service quality (Alavi, 2016).

The problem of service quality occurs mainly in organizations that do not pay attention to recognizing and meeting the needs and requirements of service recipients (Gholami et al. 2011), also considering the fact that the awareness of service recipients is increasing day by day and thus they are able to recognize and meet the needs and requirements of service recipients. To strengthen or weaken organizations, their thoughts and feelings should be at the top of every organization's work plan. It is complex and completely global, using the economy and services that have a significant impact on the economy and people's quality of life. In terms of resources, hospitals account for about 50% of healthcare expenditure as they are the largest and most expensive operating unit of the healthcare system (Mohammadi et al., 2013), but the review of the literature shows that the quality of hospital services and patient satisfaction face many challenges. A study conducted in hospitals in Shiraz shows that the quality of services is not optimal. In the provision of hospital services, 4379 errors were recorded in one year, with most errors occurring in large hospitals (Khamarnia et al., 2013). At the same time, most customers and patients demand high quality services due to increased awareness in the health sector (Mohammadi Nia et al., 2010). is unfavorable and patient satisfaction is low (Naqvi et al., 2014). The study by Ezzatabadi et al. conducted in 2013 in different departments of Shahid Sadouqi Hospital in Yazd showed that there is a gap between the expected quality and the quality perceived by patients. Bahadri and his colleagues also showed in 2014 in four dialysis centers in Kerman that patients' average expectations were higher than their perception of the quality of services provided (Bahadri, 2015). Numerous other domestic and international studies also came to similar conclusions (Tai, 2014).).

In nursing sciences, the issue of service quality has been raised since 1980 (Qomari et al., 2008), so since the 1990s, measuring patient satisfaction has been considered as a method to obtain patients' opinions and views about their care in most health centers. One of the indicators of care evaluation is the degree of patient satisfaction with the care received (Zadeh 2020) and also one of the important aspects of patient satisfaction is nursing care, as nurses are responsible for most aspects of patient care. The title of patients' opinion about the care received from nurses is defined (Krambus 2013), moreover, nursing care is introduced as an important part of health care that affects the overall satisfaction of patients. In general, the importance of service quality and patient satisfaction and how to increase them as much as possible, especially in the treatment sector where human lives are at stake, needs to be further investigated. It is also necessary to identify the gaps in the quality of care and find the right solution to correct them.

Furthermore, the word "tariff" in the field of medical services is synonymous with the word price in stock market trading. The reason for using the title tariff is that prices are determined from the intersection of supply and demand on the market, while the tariff is set for a certain period of time and in the length of the year is independent of the functioning of the market and its conditions. The tariff occupies a special position in the healthcare system (Sanehi and Bennot, 2016). Since the entire financial cycle of the health system is based on it, it can be said that the tariff system depends on the performance of all elements of the health system (Sadeghi Fard et al., 2011) and the change affects all these dimensions. Despite the incompatibility of nurses' wages with their efforts and the perception of injustice on their part, the medical

tariffization of nursing services has been sought for years by the nursing community and its affiliated unions, even if the result has not yet been achieved. In this context, the law on "Tariffization of Nursing Services and Adjustment of Nursing Personnel" of 2006 and "the Law on Improving the Productivity of Clinical Personnel of the Health System" of 2008 were passed by the Islamic Council, which have not been implemented after more than a decade. They are not on the right track.

BACKGROUND TO THE RESEARCH

Shafiei et al. (2022) conducted a survey to determine the level of patients' satisfaction with nursing services in Imam Reza Hospital, peace be upon him, in the city of Lar during the Covid-19 epidemic. The results showed that the majority of patients were fully satisfied with the services provided by the nurses. It is recommended to improve the quality of care by conducting written awareness programs and investigating cases of dissatisfaction to increase the level of patient satisfaction. Also, Bagheri Nekrani et al. (2021 research) entitled "Explanation of the scenarios of encountering the nursing service rate law based on the triangular model of line analysis" Mishi" that the research results were categorized into the four dimensions of this model, i.e. content, process platform and policy makers, which are the scientific and theoretical foundations required by the existing documents in the field of rate setting, the history and components of rate setting and the views of key stakeholders. In this edition, it is clarified that in the conclusions section, the possible scenarios were evaluated, focusing on ensuring the satisfaction and motivation of nurses while maintaining the quality of healthcare services. In line with the research process, suggestions were also made for short and medium-term measures. It is possible to reduce the severity of the current situation and create an opportunity for fundamental reform. Rafiei and Hosseinzadeh (2014) in their study titled "Evaluation of the effectiveness of the quality of nurses' work life on patients' satisfaction with nursing services" showed that there is a relationship between the quality of nurses' work life (with the 7 components of fair and adequate pay, safe and healthy working environment, provision of opportunities for growth and continuous security, legalism in the organization, social interdependence in working life, general living atmosphere, unity and social cohesion in the organization) has a significant relationship with patients' satisfaction with nursing services, i.e. by improving the quality of working life of nurses, it is possible to improve patients quality of working life of nurses. i.e. By improving the quality of nurses' working life, services are better provided to patients and, as a result, patient satisfaction with nursing services also increases.

METHODOLOGY

To achieve the research objective, the method of Fundamental theory, which is one of the most efficient methods of qualitative research, has been used because the research problem is a complex, multi-layered and processual problem and Fundamental theory can be an appropriate method to understand the totality of conditions and effective factors. In the grounded theory method, the researcher does not begin the work with a theory already in mind, but begins the work in the field of reality and allows the theory to emerge from the data he or she collects (Strauss and Corbin 12, 2015). The logic of land theory provides direction for the method of

data collection and sampling procedures. Presenting a Fundamental theory requires the collection of textual data from in-depth interviews, as the in-depth interview method is considered the most important technique for collecting Fundamental data (Morse, 2001). The in-depth interview is often introduced as a semi-structured interview; because the researcher retains some control over the direction and content of the interview. While the participants describe or choose new directions (Boreji, 2017).

One of the disadvantages of the semi-structured interview method is that in this method the researcher attempts to steer the content of the interview in the direction of his or her objectives, regardless of the respondents' answers, which can distort the results to a certain extent.

In this study, a semi-structured questionnaire was designed for data collection based on the literature review. Purposive and non-random sampling method was used to draw the sample, among the purposive sampling strategies introduced by Gal 14 et al. the snowballing strategy was used. The selected sample consists of 10 experts from Mashhad University of Medical Sciences who were selected using the snowballing method and on the suggestion and recommendation of other respondents. Come.

Table No. 1: Characteristics of the interviewees

No	Label	Interviewee	No	Label	Interviewee
1	M ¹	An expert related to the tariff department of the Ministry of Health	6	M ⁶	Chief of Surgery Department of Mashhad University of Medical Sciences Hospital
2	M ²	Member of the Faculty of Medical Information and Management, University of Medical Sciences	7	M ⁷	Member of the Faculty of Medical Information and Management, University of Medical Sciences
3	M ³	Nurse	8	M ⁸	Nurse
4	M ⁴	Medical assistant specialist of the University of Medical Sciences	9	M ⁹	Head of the Cardiology Department of Mashhad University of Medical Sciences Hospital
5	M ⁵	Nurse	10	M ¹⁰	Emergency expert at Mashhad University of Medical Sciences Hospital

After collecting interview and text data, analysis and coding begins with sampling. In this study, a systematic approach is used to theorize the baseline data. The systematic approach emphasizes the use of data analysis steps, including open-axis and selective coding, and the development of a logical model or visual description of the generated theory. (Creswell, 2002) in the Mohagheg Foundation data theory, by performing several stages of coding, including open or primary coding, axial coding, and finally selective or selective coding, he will extract the main and core subcategories from the data and continue the analysis work (Beheshti, 2016) . At each of these steps, the attached code or codes must bring the data associated with them to the saturation level (Strauss and Corbin 2013).

Open coding is an analytical process through which concepts are identified and their characteristics and dimensions are discovered in the data. During the process of open coding, the data is broken down into parts and carefully examined for similarities and differences and compared with each other. The line- by-line analysis method is used to perform open coding. This method involves a close examination of the data. It is carried out sentence by sentence and sometimes word by word (Strauss and Corbin, 2015).

The linking of categories with subcategories is called axial coding because the coding takes place on the axis of a category and relates the categories to each other at the level of characteristics and dimensions (Lee, 2015).

In axial coding, the categories are regularly expanded and connected to the subcategories, but unless the main categories are connected and form a larger theoretical plan, the research findings will not take the form of a theory. In fact, selective coding serves to integrate and refine the categories (Strauss and Corbin, 2015). In this phase, the main categories are related to each other in the form of a paradigm model/territorial model/coding pattern around the core category. The model drawn describes the core category and analyzes and explains it. They are reading a resulting theory (Mohammadpour, 2013). Figure 1 shows the phases of analysis in the grounded theory method.

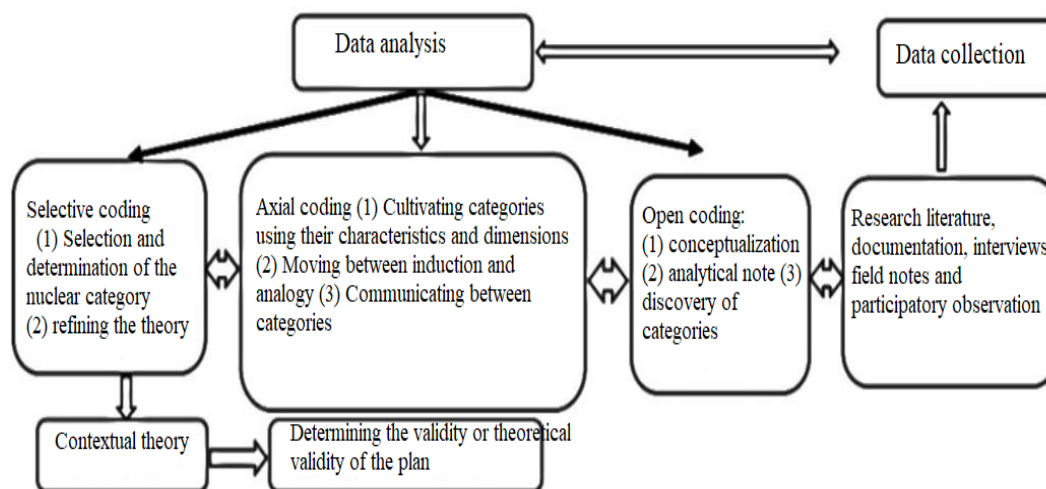


Diagram 1 of the analysis steps in grounded theory

Finally, it is important to determine whether your theoretical explanation makes sense and is plausible to the participants and is an accurate representation of the events and their sequence in the process itself. In data theory, grounding, validation is an active part of the research process and takes the form of a number of strategies (Crezwell, 2002).

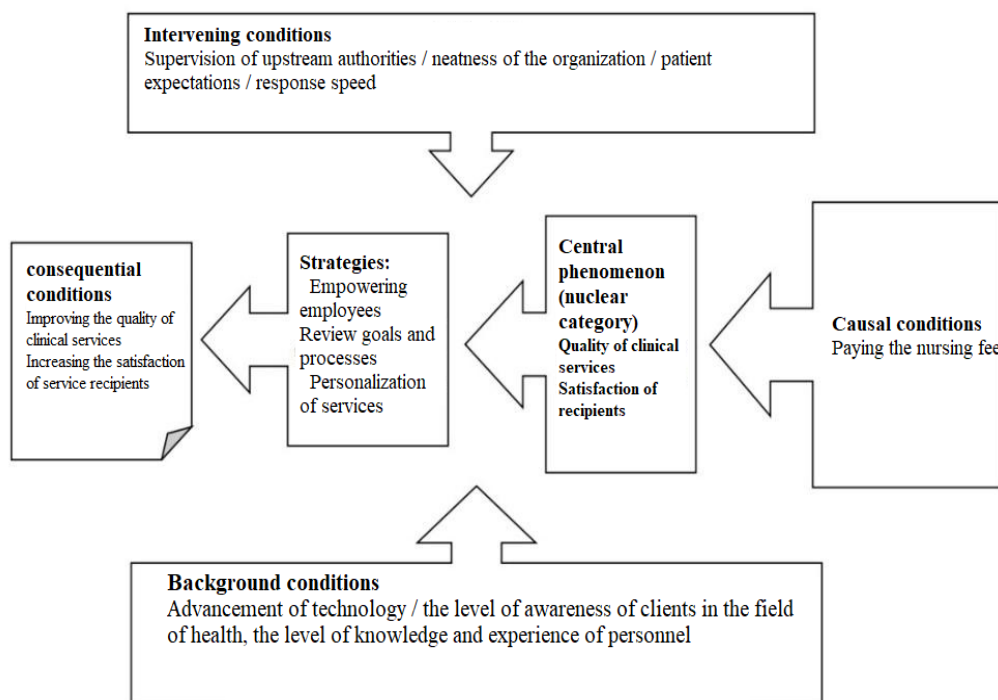
In this study, two strategies were used to validate participants by presenting the research findings to four participants and considering their viewpoints.

DISCUSSION AND RESULTS

In order to achieve the aim of determining the impact of payment for care on the quality of clinical services and the satisfaction of service recipients, the interviews were analyzed using the field theory method. The text of the interviews is carefully read and according to the research objective, the analyst extracts the narratives in the text with minimal interference and categorizes them into categories by compiling categories with similar concepts. In this way, the most important ones are obtained. In the current study, by reviewing the text of the interviews, 10 main categories were identified, each of which has subcategories. The relationship between the main categories obtained from the analysis is then examined.

Theory formation

If this phase is not fulfilled, we select the user category of the detailed design from the open coding phase and place it at the center of the process we are investigating as the central phenomenon.¹⁷ we then relate other categories to it. These other categories are Of the causal conditions, the factors that influence the central phenomenon, the strategies, the actions that take place in response to the central phenomenon, the Fundamental and intervening conditions (specific and general environmental factors that influence the strategies) and the consequences (results obtained from the application strategies This phase consists of drawing a diagram called a coding pattern (diagram number (2), the coding pattern represents the relationships between the conditions, the cause of the strategies, the background conditions and the intervention and the consequences.



In this phase of coding, we write a theory of the relations between the categories in the axial coding model. At a basic level, this theory is an abstract description of the process under investigation in this study, i.e., the impact of nursing rates on clinical service quality and satisfaction. The recipients provide services. The process of integrating and improving the theory consists of selective coding through techniques such as writing a storyline that combines categories and the process of categorization through personal notes on theoretical ideas. The following narrative on the impact of the nursing tariff on the quality of clinical services and the satisfaction of service recipients examines how specific factors influence the phenomenon and lead to the use of specific strategies with specific outcomes, i.e. in the selective coding phase of the results. The previous coding steps are carried out, the central category is selected, it is linked to other categories in a systematic way, these relationships are reviewed and the categories that need further improvement and development are added. Therefore, the central category is a very important part of the integration and improvement of the categories. In the following, the impact of the nursing tariff on the quality of clinical services and beneficiary satisfaction is explained by writing the storyline, focusing on describing the relationships between causal conditions, strategies, background conditions and interventions and consequences.

Causal conditions

Causal or causative conditions are usually the events that influence phenomena (Strauss and Corbin, 2015). These factors introduce a set of conditions on the basis of which quality of clinical services and satisfaction of service recipients are introduced as a mandatory core category. Clinical service quality and service recipient satisfaction are presented in Table No. 2.

Table 2: Conditions of causal categories for the quality of clinical services and satisfaction of service recipients

Type of conditions/categories	Main categories	Subcategories
Causal conditions	Paying the nursing fee	Nurses' motivation/Nurses' attitude/Nurses' financial problems/Nurses' personal preoccupations

One of the causal categories emphasized by the experts of Mashhad College of Medical Sciences, which is the subject of our study, is the payment of nursing tariff, because the tariff of nursing services means the accurate and scientific separation of the components of clinical services from each other, their relative evaluation in terms of difficulty, time and skills. It is necessary to do this and determine a fair and transparent fee for each service for the provider, the recipient organization. The studies conducted in this area show that the correct implementation of the law on the tariff for nursing services can lead to an improvement and increase in the quality level of services provided by nurses and a reduction in patient income, which in turn increases their satisfaction (Shahabi, 2015).

Fondamental conditions

The conditions of the complex countries are conditions that are influential in the planning environment, but exist as macro trends in an environment beyond the planning environment and indirectly influence the desired phenomenon, and hospital managers do not have the power and authority to intervene in it, and the decision-making levels They are beyond the planning decisions of the hospital level (Burji 2017). The background conditions of clinical service quality and service recipient satisfaction are shown in Table 3.

Table 3: Conditions of the categories of clinical service quality domains and service recipient satisfaction

Type of conditions/categories	Main categories	Subcategories
Fondamental conditions	Advancement of technology	moment-to-moment control of the patient through new technologies, the use of tools to speed up the delivery of modern care, physiotherapy and pain relief
	The level of awareness of clients in the context of the health field	The need to deliver medical services on time / double burden on nursing staff due to staff shortages / loss of experienced staff due to their relocation
	The level of knowledge and experience of personnel	Unplanned and inexperienced deployment of staff in the emergency department / referral of patients for unnecessary consultations due to lack of experience

1. The progress of technology is the first step. Technology with greater efficiency and better knowledge of nurses to provide strong patient care is expanding the field of nursing in many ways. This includes devices and programs ranging from handhelds and portable mobile units to software-equipped command centers. Nurses provide important perspectives that can be easily accessed and shared with other clinicians. Sue Murphy, senior director of experience and innovation at the College of Chicago Medicine, believes technology can continually simplify nursing information and expand nurses' human connection." Recent research has shown that 82% of nurses worldwide believe that new technologies help to improve processes. Humanity and the reduction of errors, humanity will have a positive impact on the quality of patient care.
2. One of the prerequisites for improving the satisfaction and quality of clinical services is customer awareness in the healthcare sector. Hospitals, as one of the main pillars of health service delivery, should be an institution that understands and respects the rights of patients, families, their physicians and other caregivers. In the shadow of appropriate interaction of providers and recipients of health services regarding their duties and respect for the rights of others, the health of society will be achievable at the highest possible level, considering that health, physical, mental, spiritual and social, is one of the most important aspects of everyone's existence and its provision is one of the most important obligations of the government in the Islamic Republic based on Article 29 of the Constitution. The Ministry of Health, Treatment and Medical Education considers itself responsible for the

optimal provision of health services, including compliance with the Charter of Patients' Rights for members of society. In recent decades, the field of medical intervention and interaction has greatly expanded in line with the breathtaking progress of science, especially medicine, and the emergence of modern treatment methods and the advancement of medical scientific technologies, which in turn has led to many ethical challenges, and patients, as one of the most vulnerable social groups, have been and continue to be at risk. An efficient healthcare system requires the active participation of recipients and providers of healthcare services.

3. The level of knowledge and experience of the study staff has shown that nurses who have based their actions on scientific documents and evidence have been able to make decisions that reduce the length of hospital stay and costs for patients and bring more effective and satisfactory results for patients and the organization. The role of education in the acquisition of decision-making skills, professional independence and growth, and nursing empowerment is very important. Evidence and research show that it provides an approach in nursing to support clinical decision making in the context of nursing work. Evidence-based nursing completes the quality of nursing care through science and nurses' experiences. If the importance of evidence-based nursing is well taught and developed, there will be significant growth in the nursing system due to the effectiveness of evidence-based nursing education. Based on the evidence of nurses' awareness, it is expected that strengthening this skill will be one of the educational goals in undergraduate and graduate nursing. The research findings also show that holding a workshop with nursing education content can increase nurses' awareness. Holding a workshop by creating an environment where clinical situations are discussed can be the basis for increasing awareness and professional knowledge, considering the importance of evidence-based nursing to provide higher quality and more effective care. Managers can also take steps with better planning for the quantitative and qualitative development of nurses by relying on the recognition of the functions of evidence-based nursing and time management to promote clinical and beneficial nursing care, especially in special departments, which was of course the realization of all cases and led to education. I understand; It requires the relative well-being of nurses.

Intervening conditions

Intervening conditions are those that mitigate or alter the causal conditions in some way (Strauss and Corbin, 2015). They are general background conditions that influence strategies (Danai Fred, 2012). The intervening conditions for the implementation of the diversity-oriented model are listed in Table No. 4.

Table 4: Conditions of the categories of disruptive patterns of clinical service quality and service recipient satisfaction

Type of conditions/categories	Main categories	Subcategories
Fondamental conditions	Supervision of upstream authorities	Direct monitoring of employee behavior when dealing with customers / Determination of the reward system for off-duty actions
	The beauty of the organization	Discharge training / No referral for outside preparation of medication / Consolidation and quick and easy access to medical documents
	Intervening conditions	Respect for convictions / Expected level of care / Expected level of quality Prompt presence at the patient's bedside
	Patient expectations	Change of referral date / Giving nursing staff enough time / Delay in treatment due to referral formalities / Waiting for a quick response from patients to receive services due to staff shortage

1. Supervision of upstream authorities

In order to improve and promote the current methods, it is necessary to focus simultaneously on emergency situations, patients, design and integration of activities, and in parallel to monitor and control the above by managers.

2. The beauty of the organization

Implementing organizational beauty involves meaningful change in any organization. As the research results show, the implementation of the beauty system is seriously effective in the departments studied, which have significant differences in terms of performance and structural and process characteristics. The results of the study by Leton and Monaco 18 show that the implementation of the care system can be used as a tool. Assessment should be used in any industrial unit or organization to eliminate waste in any form. Furthermore, the research results show that improving the physical conditions and beauty of the environment has a significant impact on employee and customer satisfaction. Meanwhile, the results of other studies, such as the one conducted by Lu 19 and colleagues entitled "Job satisfaction among nurses", have shown that it was successful in hospital administrative departments and should be taken into account due to the density of work and especially the need to be careful when recording events. And its reflection took the form of a regular system that led to employee involvement and customer satisfaction. Of course, this result in all types of hospital services may not only be the result of regular and systematic actions to adjust and beautify the work environment, but also due to the creation of interaction and cooperation between employees to carry out joint actions with empathy, and the desired results of this cooperation are also somehow It has a rapid strengthening effect on the growth of motivation and the level of employee participation and as a result of this, customer satisfaction.

3. Patients' expectations

Hospitals, all healthcare institutions and their staff, especially nursing staff, must be aware of and respect the ethical aspects of care. The Bill of Rights of patient Patient aims to defend human rights in order to preserve the dignity of the patient and to ensure that in situations of illness, especially in medical emergencies, he or she receives appropriate care without discrimination on the basis of age and gender and with financial power, and that this care is provided in an environment of respect and with the desired quality.

The Bill of Rights of the Patient in Iran was drafted in 2013 and promulgated by the Vice Chancellor for Health of the Ministry of Health, Treatment and Medical Education in the winter of 2014. Based on this directive, health centers were required to post the provisions of the Bill of Rights in an appropriate and visible location. Appropriate and honest respect for personal and professional values and sensitivity to differences are necessary for optimal patient care.

In fact, the importance of behavior is so great that in some cases it overshadows satisfaction with the quality of care provided. Based on the results of this study, it has been observed many times that in some cases the quality of service has been assessed as unfavorable from the customer's point of view, but due to the respectful behavior of the staff, the unfavorable quality of service has not had a negative impact on patient satisfaction, and customer satisfaction has also increased.

4. Reaction speed

In order to shorten the admission and treatment processes, the management of the organization should create conditions under which the patient is immediately admitted and treated by the hospital and finally, after the emergency situation is resolved and at the time of discharge, the cost of treatment and all services are provided. Should be collected from him immediately.

Strategies

Strategies are specific actions or interactions that result from the central phenomenon (Danaei Fard and Emami, 2007). They are the actions that take place in response to the central phenomenon. Action, interaction or action and interaction are terms we use to refer to strategic tactics and normal or routine practices and how people deal with situations when confronted with problems and issues; strategic interactions are purposeful and intentional actions that take place to solve a problem, and when they take place, a phenomenon emerges.

Have been; That is, empowering employees, revising goals and processes, and personalizing services can be considered as strategies to achieve this approach (Figure No. 1).

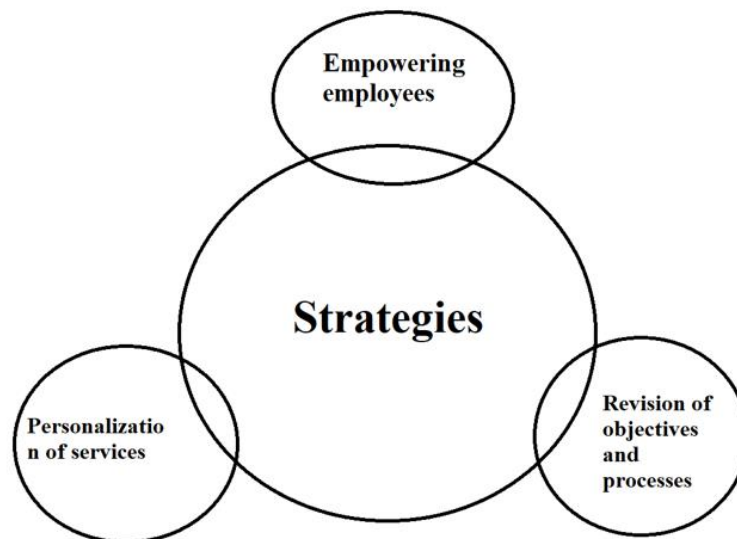


Figure 1: Clinical service quality strategies and service recipient satisfaction

Follow-up categories are the categories that reflect the outcome of the event of the central category. The consequences of the effects of payment of the nursing fee on clinical service quality and service recipient satisfaction are actually the same negative effects and outcomes that are expected to occur when they are realized. The effects of paying the nursing rate on the quality of clinical services and service recipient satisfaction are shown in Table 5.

Table 5: The conditions of the categories of outcome patterns of the impact of the payment of the nursing care tariff on the quality of clinical services and the satisfaction of service recipients

Type of conditions/categories	Main categories	Subcategories
Consequential conditions	Improving the quality of clinical services	Meeting clinical needs during hospitalization and outpatient treatment / avoiding medication errors / successful CPR
	Increasing the satisfaction of service recipients	Respect for the customer / Managed care and all-round caution / Informing the patient and those accompanying them

Among the positive effects and main consequences of paying the nursing fee, we can mention the improvement of the quality of clinical services and the increase in the satisfaction of service recipients, which is one of the main indicators of the success of the health system in the society based on researches. Clinical solutions should be based on sufficient scientific evidence in terms of efficiency and cost effectiveness. Department to facilitate the implementation of the nursing process, providing opportunities for clinical learning, teamwork and improving communication skills, and should be considered by nursing managers and educational planners.

CONCLUSION

The present research, by using the method of systematic land theory and collecting textual data from interviews of informed people in two research and executive fields and data analysis, was able to identify a wide range of effective factors in the application and realization of this approach in the form of 10 main categories and Identify 31 sub-categories and the relationships between them. The identified categories were organized in the form of five categories of conditions, intervention areas, consequences and strategies, around the core category of clinical service quality and service recipient satisfaction, emphasizing the undeniable impact of clinical service quality. And the satisfaction of the service recipients, the factor of paying the nursing fee was identified as one of the most important conditions for the quality of clinical services and the satisfaction of the service recipients. The experts and specialists of Mashhad University of Medical Sciences put forth factors such as the advancement of technology, the level of awareness of clients in the field of health, and the level of knowledge and experience of personnel as the background conditions for the realization of this model; Conditions that are influential in the planning environment, but exist as macro trends in an environment beyond the program environment and indirectly affect the desired phenomenon. Are introduced as intervening conditions that can have an encouraging or inhibiting aspect in improving the quality of clinical services and the satisfaction of service recipients. A combination of the above factors and conditions, including empowering employees, revising goals and processes, and personalizing services can also be used as strategies to achieve this to be considered as a model. Finally, improving the quality of clinical services and increasing the satisfaction of service recipients was identified as a consequence category.

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