

CHALLENGES ASSOCIATED WITH AGING MUNICIPAL INFRASTRUCTURE IN SOUTH AFRICA: A THEORETICAL REVIEW

T.L NKOSI¹ and S.H.P. CHIKAFALIMANI²

^{1,2}Construction Management & Quantity Surveying, Durban University of Technology, Durban, RSA.
Email: ¹thalenten@dut.ac.za, ²SamuelC@dut.ac.za

Abstract

Municipal infrastructure provides the foundation for essential service delivery, economic activity and social development in South Africa. However, the increasing age and deterioration of municipal infrastructure have created significant challenges for municipalities responsible for providing reliable and sustainable services. Aging infrastructure is influenced by a combination of physical deterioration, inadequate maintenance, financial constraints, limited technical capacity, weak asset-management practices, governance challenges, population growth and increasing service demand. These challenges are interconnected and can reinforce one another, making infrastructure deterioration a multidimensional municipal management problem rather than solely a technical issue. This paper presents a theoretical review of the major challenges associated with aging municipal infrastructure in South Africa. The review examines the challenges from technical, financial, institutional, governance, socioeconomic, environmental and technological perspectives. The paper argues that infrastructure aging should be understood within a broader infrastructure lifecycle and municipal management context, where decisions concerning planning, construction, operation, maintenance, rehabilitation and replacement influence long-term infrastructure performance. The review further highlights the importance of proactive asset management, reliable infrastructure information, lifecycle planning, sustainable financing and institutional capacity in managing aging infrastructure. The analysis demonstrates that the challenges facing South African municipalities are interconnected, with financial limitations potentially contributing to deferred maintenance, infrastructure deterioration, service failures and further financial pressure. The paper concludes that addressing aging municipal infrastructure requires an integrated approach that combines technical asset management with financial sustainability, institutional strengthening, effective governance, technological innovation and long-term infrastructure planning.

Keywords: Aging Infrastructure; Municipal Infrastructure; Infrastructure Deterioration; Infrastructure Management; Asset Management; South Africa; Municipalities; Infrastructure Maintenance.

1. INTRODUCTION

Municipal infrastructure is central to local development because it enables the delivery of water, sanitation, electricity, roads, stormwater management, waste services and public facilities required for social and economic activity (Patience & Nel, 2021). The effective management of these assets is therefore inseparable from municipalities' constitutional and developmental responsibilities to provide reliable, sustainable and equitable services to communities (Mabizela, 2020). Yet, across South Africa, the condition of municipal infrastructure has become an increasingly important concern as infrastructure failures affect service continuity, municipal finances and public confidence in local government (Wall, 2023).

Infrastructure deterioration is an inevitable lifecycle process, but its consequences are shaped by the quality and consistency of municipal asset-management decisions (Wall, 2025). Assets deteriorate more rapidly when routine maintenance, condition monitoring, repairs,

rehabilitation and renewal are deferred, inadequately funded or poorly coordinated (Mazele & Amoah, 2022). As deterioration accumulates, municipalities can become dependent on reactive repairs, which are generally more disruptive and costly than planned preventative maintenance and lifecycle renewal (Bikam & Chakwizira, 2021).

This pattern reduces asset reliability and may contribute to recurring interruptions in basic municipal services (Emily & Muyengwa, 2021).

The ageing of municipal infrastructure should consequently not be understood solely as a technical problem. Rather, it reflects the interaction between infrastructure condition, fiscal capacity, technical capability, planning quality, organisational systems and governance effectiveness within the local-government environment (Mudzusi, Munzhedzi & Mahole, 2024). Municipal asset management requires reliable asset information, credible condition assessments, lifecycle plans, maintenance budgets and appropriately qualified personnel to support evidence-based investment and maintenance decisions (Wall, 2023). Where these capabilities are weak, municipalities may be unable to identify infrastructure risks early, prioritise investment effectively or implement maintenance programmes at the scale required (Mazele & Amoah, 2022). Financial pressure compounds these technical and institutional challenges. Many municipalities must sustain existing assets while extending services to growing populations and addressing historic inequities in access to water, sanitation, electricity and transport infrastructure (Mabizela, 2020). Limited own-source revenue, grant dependency, competing operational demands and insufficient provision for repairs and maintenance can reduce the resources available for planned infrastructure renewal (Mazele & Amoah, 2022). The resulting deferral of maintenance may create a cycle in which infrastructure failures consume scarce resources through emergency interventions, leaving fewer resources for proactive asset preservation and renewal (Wall, 2025).

Governance and institutional capacity are equally important to this challenge. Weak oversight, inadequate coordination, poor planning, limited accountability and insufficient technical capacity can impair municipal decision-making and weaken the implementation of infrastructure programmes (Mamokhere, 2022). Financial oversight capacity among municipal representatives also influences the ability of councils to scrutinise financial decisions that affect infrastructure spending and service-delivery outcomes (Chiweza, 2016). Consequently, improving infrastructure condition requires more than increased capital expenditure; it requires capable institutions that can plan, procure, operate, monitor and maintain assets throughout their lifecycle (Giglio et al., 2018).

This paper critically reviews the principal challenges associated with ageing municipal infrastructure in South Africa. It examines how technical deterioration, deferred maintenance, fiscal constraints, skills shortages, information deficiencies and governance weaknesses combine to affect municipal infrastructure performance and service delivery. The paper further argues that addressing ageing infrastructure requires an integrated lifecycle asset-management approach in which maintenance and renewal are embedded within municipal planning, budgeting, institutional capacity development and accountability systems

2. THEORETICAL FRAMEWORK AND REVIEW METHODOLOGY

This review is guided by systems theory and lifecycle asset-management thinking to examine ageing municipal infrastructure as an interconnected technical, financial, institutional and governance challenge rather than an isolated engineering problem. Municipal infrastructure assets operate within interdependent service systems in which deficiencies in one component, such as water distribution, roads, drainage or electricity networks, can affect the performance, cost and reliability of related municipal services (Almeida et al., 2022). The framework therefore treats municipal infrastructure management as a system of interacting assets, organisational capabilities, information systems, financial resources, regulatory arrangements and service-delivery objectives (Jiang et al., 2022).

2.1 Key Concepts

Ageing Infrastructure refers to infrastructure assets that experience declining physical condition, functional performance or service reliability over time as a result of wear, material deterioration, environmental exposure, intensive use, changing demand and inadequate maintenance or renewal interventions (Van Breugel, 2017). Ageing should not be interpreted as a chronological condition alone, since relatively new assets may deteriorate prematurely where construction quality, operations, maintenance or environmental conditions are inadequate (Collins & Blin, 2018). In this review, ageing municipal infrastructure includes water, sanitation, electricity, road, stormwater, waste-management and public-building assets whose condition or performance requires maintenance, rehabilitation, upgrading or replacement (Semko et al., 2025).

Asset Management is understood as the coordinated set of organisational activities through which infrastructure assets are planned, acquired, operated, maintained, renewed and ultimately disposed of to achieve required service levels at an appropriate balance of cost, risk and performance (Balzer and Schron, 2016). This approach requires municipalities to maintain accurate asset inventories, evaluate asset condition and criticality, establish service standards, identify infrastructure risks and prioritise interventions within available financial resources (Moyo et al., 2022). Effective municipal asset management is consequently linked to the availability of reliable asset information, technical expertise, maintenance systems, financial planning and institutional accountability (Patience & Nel, 2021).

Lifecycle Planning refers to the systematic consideration of an asset's full life, from initial planning and design through acquisition, operation, maintenance, rehabilitation, renewal and final disposal or replacement (Blazey et al., 2020). The approach shifts attention away from short-term capital delivery towards decisions that consider whole-life costs, long-term performance, service risks and the consequences of deferred maintenance (Schoenmaker & Wamelink, 2018).

Lifecycle planning is particularly relevant to municipal infrastructure because premature asset failure and reactive repair can increase long-term costs while undermining continuity of essential services (Bikam & Chakwizira, 2021).

2.2 Theoretical Perspectives

Systems theory provides the first theoretical lens for this review by recognising municipal infrastructure as a complex system of interdependent physical networks and institutional arrangements. Infrastructure assets rarely generate value independently because service outcomes depend on relationships among infrastructure components, operational processes, municipal personnel, information flows, funding decisions and user requirements (Almeida et al., 2022). This perspective enables the review to assess how financial constraints, skills shortages, weak governance, poor asset information and deferred maintenance collectively contribute to infrastructure deterioration and service-delivery failures (Mazele & Amoah, 2022).

The lifecycle perspective provides the second theoretical lens by emphasising that infrastructure decisions should optimise asset performance and value across the entire asset life rather than focus only on initial capital expenditure or immediate breakdown repairs (Blazey et al., 2020). A lifecycle approach integrates planning, acquisition, operation, maintenance, renewal and disposal decisions, while considering cost, risk, service levels and infrastructure condition over time (Salman et al., 2025). The perspective is useful for analysing whether South African municipalities possess the systems and resources needed to prevent avoidable deterioration and manage infrastructure renewal proactively (Wall, 2023).

To clarify how the theoretical framework informs the analysis, Table 1 summarises the systems theory and lifecycle asset-management perspectives adopted in this review. The table outlines the central assumptions of each perspective, their relevance to municipal infrastructure management, and the specific issues through which they are applied to analyse ageing municipal infrastructure in South Africa.

Table 1: Theoretical Lenses Guiding the Review of Ageing Municipal Infrastructure

Theoretical perspective	Central premise	Application to municipal infrastructure	Key analytical issues in this review
Systems theory	Municipal infrastructure operates as a set of interdependent technical, organisational, financial and governance subsystems.	Water, sanitation, electricity, roads, stormwater and waste-management assets depend on coordinated planning, operations, funding, personnel, information flows and institutional oversight.	Interdependencies among infrastructure assets; coordination between municipal units; effects of skills shortages; governance quality; funding constraints; asset-information gaps; and service-delivery consequences.
Lifecycle asset-management perspective	Infrastructure should be managed over its full life to balance cost, risk, performance and required service levels.	Municipal decisions should extend beyond infrastructure delivery to include operation, routine maintenance, rehabilitation, renewal, replacement and disposal.	Asset condition monitoring; preventative maintenance; rehabilitation and renewal prioritisation; lifecycle costing; risk management; long-term budgeting; and infrastructure sustainability.
Integrated analytical	Infrastructure performance results	Ageing infrastructure cannot be addressed through	The relationship between deferred maintenance, financial

implication	from the interaction between asset condition and the institutional capacity to manage assets over time.	emergency repair or capital investment alone; it requires integrated planning, budgeting, governance, information management and technical capacity.	limitations, weak institutional systems, deteriorating asset condition and interrupted municipal service delivery.
-------------	---	--	--

Source: Author's compilation, informed by Almeida et al. (2022), Blazey et al. (2020), Mazele and Amoah (2022), Salman et al. (2025), and Wall (2023).

As indicated in Table 1, the two perspectives are complementary. Systems theory explains the interdependence between infrastructure assets and municipal institutional arrangements, whereas the lifecycle perspective focuses on managing infrastructure condition, cost, risk and performance throughout the asset life. Together, these perspectives provide an appropriate framework for examining the interconnected challenges associated with ageing municipal infrastructure.

2.3 Review Methodology

This paper adopts a qualitative, narrative theoretical-review design to synthesise scholarly evidence on the challenges associated with ageing municipal infrastructure in South Africa. The review draws primarily on peer-reviewed journal articles published between 2015 and 2026 to ensure that the discussion reflects contemporary debates on infrastructure deterioration, municipal asset management, lifecycle planning, and governance, maintenance and service delivery. Studies were identified through keyword searches using terms such as ageing municipal infrastructure, municipal asset management, infrastructure maintenance, lifecycle planning, municipal governance, service delivery and South Africa.

The literature-selection process prioritised peer-reviewed studies focused on South African municipalities, while also incorporating selected international infrastructure-asset-management studies where they strengthened the theoretical interpretation of systems interdependence and lifecycle management.

The review excluded sources that were not directly relevant to municipal infrastructure, that lacked a clear scholarly basis, or that addressed infrastructure exclusively at national, private-sector or project-delivery levels without relevance to municipal asset management.

A thematic analytical approach was applied to organise and interpret the selected literature. The analysis grouped the evidence into six interconnected themes: infrastructure condition and deterioration; maintenance and renewal backlogs; municipal financial capacity; technical and institutional capability; asset information and planning systems; and governance, oversight and accountability.

These themes provide the analytical structure for evaluating how interrelated municipal constraints shape the management and long-term performance of ageing infrastructure assets in South Africa.

3. TECHNICAL CHALLENGES

The technical challenge of ageing municipal infrastructure arises from the progressive decline in physical condition, functional capacity and reliability of assets that support water, sanitation, electricity, roads, stormwater and waste-management services (Wall, 2025). Infrastructure deterioration is influenced by material ageing, heavy use, inadequate construction quality, environmental exposure, operational overload and delayed maintenance interventions (Wall, 2024). In municipal systems, deterioration in one asset category can also affect the performance of connected infrastructure networks, thereby increasing the risk of wider service disruption (Almeida *et al.*, 2022).

The management of infrastructure condition depends on systematic inspection, accurate asset registers, condition assessments, performance monitoring and risk-based maintenance prioritisation (Moyo *et al.*, 2022). However, South African municipalities often experience shortcomings in maintenance planning, technical capacity, funding and oversight, which reduce their ability to identify and address asset deterioration before failures occur (Mazele & Amoah, 2022). The absence of reliable condition information can further prevent municipalities from distinguishing between assets requiring routine maintenance, rehabilitation, upgrading or replacement (Wall, 2023).

Deferred maintenance has serious consequences because minor defects can develop into extensive failures when they are not addressed promptly (Wall, 2025). Municipalities that postpone planned maintenance may become increasingly reliant on reactive repairs after service failures have already occurred (Bikam & Chakwizira, 2021). Reactive maintenance can increase costs, reduce service reliability and disrupt municipal operations because interventions are undertaken under urgent conditions rather than through planned lifecycle programmes (Emily & Muyengwa, 2021). A technical response to ageing infrastructure must therefore combine preventative maintenance, condition-based monitoring, rehabilitation planning and the timely replacement of assets that have reached the end of their useful service lives (Salman *et al.*, 2025).

3.1 Financial and Economic Challenges

Municipal infrastructure management is constrained by the need to fund operations, maintenance, rehabilitation, renewal and expansion simultaneously within limited local-government budgets (Patience & Nel, 2021). Municipalities with weak revenue bases may struggle to generate sufficient own-source income to maintain existing infrastructure while meeting growing service-delivery needs (Mazele & Amoah, 2022). Financial constraints can reduce the amount available for routine maintenance and renewal, thereby increasing the likelihood that infrastructure condition will deteriorate over time (Wall, 2025).

Grant dependency may assist municipalities to finance capital projects, but it can also create difficulties where operational and maintenance requirements are not adequately funded after assets are constructed (Mazele & Amoah, 2022). Municipal budget allocations are further shaped by competing demands for employee costs, basic-service provision, debt obligations, emergency repairs, social priorities and infrastructure expansion (Patience & Nel, 2021). When

municipalities prioritise short-term expenditure pressures over planned maintenance, they may unintentionally increase whole-life infrastructure costs and future renewal liabilities (Blazey *et al.*, 2020).

Infrastructure failures can impose wider economic costs through service interruptions, emergency procurement, damage to public assets, lost business activity and increased household expenditure on alternative services (Wall, 2024). Water and sanitation failures may also affect local economic activity by reducing the reliability of services on which households, schools, health facilities and enterprises depend (Mofokeng, 2022). The financial sustainability of municipal infrastructure consequently depends on aligning capital investment decisions with realistic long-term provisions for operations, maintenance and asset renewal (Schoenmaker & Wamelink, 2018).

3.2 Institutional and Governance Challenges

Municipal infrastructure outcomes are influenced by the quality of governance arrangements that guide planning, budgeting, procurement, implementation, monitoring and maintenance decisions (Mudzusi, Munzhedzi & Mahole, 2024). Weak oversight, inadequate coordination between municipal departments, fragmented planning processes and limited implementation capacity can undermine the effective management of infrastructure assets (Mazele & Amoah, 2022). Infrastructure programmes may consequently fail to achieve intended outcomes when asset-management responsibilities, financial authority and operational accountability are poorly aligned (Patience & Nel, 2021).

Accountability and transparency are essential because municipal infrastructure decisions involve substantial public resources and directly affect the accessibility and quality of basic services (Khomu, 2023). Councillors' ability to exercise financial oversight influences the scrutiny of municipal expenditure, budget implementation and decisions that affect infrastructure investment and maintenance (Khomu, 2023). Weak accountability mechanisms can enable poor planning, inefficient expenditure, delayed projects and insufficient attention to repairs and maintenance requirements (Mazele & Amoah, 2022).

Institutional capacity includes the availability of competent leadership, technical personnel, financial-management capability, asset-management systems and organisational procedures required to manage complex infrastructure portfolios (Wall, 2023). Leadership is particularly important because it shapes the prioritisation of maintenance, the allocation of resources, interdepartmental coordination and the enforcement of accountability for asset performance (Mudzusi, Munzhedzi & Mahole, 2024). Strengthening institutional capacity must therefore involve both technical skills development and governance reforms that improve oversight, decision-making and implementation discipline (Patience & Nel, 2021).

3.3 Socioeconomic and Environmental Perspectives

Ageing municipal infrastructure affects service delivery by reducing the reliability, accessibility and quality of water, sanitation, electricity, waste-management and transport services (Mabizela, 2020). Service interruptions can place disproportionate burdens on low-

income households because they often have fewer financial resources and alternatives for obtaining water, sanitation, electricity or transport services (Mofokeng, 2022). Inadequate municipal waste services also reproduce inequalities because access to safe and reliable waste collection is unevenly distributed across communities (Godfrey & Oelofse, 2023).

Historic spatial inequality continues to shape municipal infrastructure outcomes because disadvantaged, rural, informal and peri-urban communities may experience lower-quality infrastructure and more limited-service access than established urban areas (Mabizela, 2020). These disparities increase the developmental consequences of infrastructure failure because service interruptions can affect household health, livelihood opportunities, educational participation and social dignity (Wall, 2021). Sustainable infrastructure management must therefore consider not only aggregate asset condition, but also the distribution of infrastructure risks and service levels across different communities (Godfrey & Oelofse, 2023).

Environmental consequences arise when failing infrastructure causes water losses, sewage spills, inadequate wastewater treatment, illegal dumping, stormwater pollution and the deterioration of natural ecosystems (Mabotha & Ngcamu, 2026). Wastewater-treatment failures may pose public-health and ecological risks because operational, technical, financial and governance deficiencies can interact to compromise effluent management and environmental compliance (Mabotha & Ngcamu, 2026). Effective maintenance and renewal of municipal infrastructure are therefore essential for environmental protection, public health and the resilience of local communities (Wall, 2021).

3.4 Technological and Information Management Challenges

Reliable asset information is a fundamental requirement for effective infrastructure management because municipalities require accurate data on asset location, age, condition, capacity, value, criticality and maintenance history (Moyo *et al.*, 2022). Asset registers and condition-assessment systems enable municipalities to identify high-risk assets, forecast maintenance and renewal needs, and prioritise expenditure according to service risks and available resources (Salman *et al.*, 2025). Incomplete, outdated or fragmented asset information can lead to poorly targeted investment decisions and weak maintenance planning (Wall, 2023).

Data-driven decision-making enables municipalities to move beyond crisis-based responses by using condition, cost, risk and performance information to prioritise infrastructure interventions (Blazey *et al.*, 2020). Risk-based asset management integrates asset inventory, levels of service, criticality assessment and lifecycle costing to support more defensible investment and maintenance decisions (Moyo *et al.*, 2022). Municipalities that lack data-management capacity may struggle to translate infrastructure information into credible budgets, maintenance plans and infrastructure-renewal programmes (Patience & Nel, 2021).

Technology can strengthen asset management through geographic information systems, digital asset registers, remote monitoring, mobile inspection tools, predictive maintenance methods and integrated planning platforms (Jiang *et al.*, 2022). Information and communication technology can also improve water and sanitation planning by strengthening municipal

monitoring, planning compliance and resource-allocation processes (Ndlovu & Ramoeli, 2024). However, technological adoption must be supported by staff competence, data-quality controls, organisational commitment and integration with municipal planning and budgeting procedures (Jiang *et al.*, 2022).

3.5 Integrated Asset Management and Lifecycle Planning

Integrated asset management provides a framework for coordinating infrastructure planning, acquisition, operation, maintenance, rehabilitation, renewal and replacement across an asset's full-service life (Blazey *et al.*, 2020). This approach requires municipalities to balance asset cost, risk, performance and required service levels rather than treating maintenance as a secondary activity after capital-project delivery (Salman *et al.*, 2025). Lifecycle planning is particularly important for ageing infrastructure because it enables municipalities to identify and fund interventions before asset condition reaches a point of major failure (Schoenmaker & Wamelink, 2018).

Proactive maintenance strategies should include routine inspections, condition monitoring, risk assessment, preventative maintenance, scheduled rehabilitation and asset-renewal planning (Moyo *et al.*, 2022). These practices can reduce the dependence on emergency repairs and improve the reliability of essential municipal services (Bikam & Chakwizira, 2021). Planned renewal should be prioritised according to asset criticality, condition, service consequences, environmental risk and lifecycle cost rather than through uniform expenditure allocations (Salman *et al.*, 2025).

Asset management should be integrated into municipal planning instruments, including integrated development plans, infrastructure plans, asset-management plans, medium-term budgets and long-term financial strategies (Mpolweni, 2024). Such integration links infrastructure priorities to available resources and allows maintenance, rehabilitation and replacement requirements to be considered during budget formulation rather than only after failures occur (Blazey *et al.*, 2020). Capacity development should focus on technical competency, financial planning, data management, procurement capability and governance oversight to support the implementation of lifecycle asset-management practices (Patience & Nel, 2021). Accountability mechanisms should further require regular reporting on asset condition, maintenance performance, renewal backlogs, budget implementation and service-level outcomes (Wall, 2023).

3.6 Synthesis, Recommendations and Future Directions

The review demonstrates that ageing municipal infrastructure is produced by the interaction of technical deterioration, deferred maintenance, fiscal constraints, limited skills, inadequate information systems and governance weaknesses (Mazele & Amoah, 2022). These challenges are mutually reinforcing because weak financial and institutional capacity limits proactive maintenance, while infrastructure failures create additional financial pressure and reduce service-delivery performance (Wall, 2025). Addressing ageing infrastructure therefore requires an integrated response that recognises municipal assets as components of wider technical, institutional, financial and socioeconomic systems (Almeida *et al.*, 2022).

Municipalities should establish and maintain credible asset registers, conduct regular condition assessments and apply risk- and lifecycle-based methods to prioritise maintenance, rehabilitation and renewal expenditure (Moyo *et al.*, 2022). Municipal budget processes should protect expenditure for routine maintenance and planned renewal while ensuring that new infrastructure projects include credible provisions for future operating and lifecycle costs (Blazey *et al.*, 2020). Municipal leadership and oversight structures should strengthen accountability for asset-condition reporting, maintenance backlogs, procurement performance, budget implementation and service-level outcomes (Khomo, 2023).

National and provincial support should prioritise targeted technical assistance, capacity-building programmes, improved infrastructure-data systems and financial frameworks that incentivise preventative maintenance rather than emergency expenditure (Wall, 2023). Digital asset-management systems, geographic information systems and ICT-enabled planning platforms should be adopted where municipalities have the institutional capability to maintain data quality and use evidence in decision-making processes (Jiang *et al.*, 2022). Future research should examine the cost-effectiveness of maintenance interventions across different municipal categories, the determinants of successful digital asset-management adoption, and the relationship between infrastructure condition, inequality and service-delivery outcomes in rural, peri-urban and informal settlements (Godfrey & Oelofse, 2023).

4. CONCLUSIONS

This review has shown that ageing municipal infrastructure in South Africa is not simply the result of physical asset deterioration, but reflects the combined effects of deferred maintenance, inadequate funding, limited technical capacity, weak asset information, fragmented planning and governance shortcomings. The deterioration of water, sanitation, electricity, roads, stormwater and waste-management infrastructure undermines the continuity and quality of essential municipal services. These effects are particularly severe for communities with limited access to alternative services and resources.

The consequences of infrastructure failure extend beyond technical service interruptions. They affect public health, local economic activity, environmental quality, social wellbeing and public confidence in local government institutions. Financial constraints and limited municipal revenue restrict expenditure on preventative maintenance and infrastructure renewal, while repeated failures increase emergency-repair costs and place further pressure on municipal budgets. In addition, insufficient technical expertise and institutional capacity weaken asset-condition assessment, maintenance planning, procurement processes and the effective use of infrastructure funds.

An effective response requires an integrated asset-management approach that links asset condition, service levels, infrastructure risks, lifecycle costs, maintenance requirements, long-term budgeting and institutional accountability. Municipalities should shift from an overreliance on reactive repairs towards proactive maintenance, scheduled rehabilitation and risk-based infrastructure renewal. This approach should be embedded within municipal planning and budgeting processes and supported by accurate asset registers, regular condition

assessments and transparent reporting on infrastructure performance and maintenance backlogs.

Municipalities also require competent leadership, skilled technical personnel, effective governance systems and coordinated support from provincial and national government. Digital asset-management tools, geographic information systems, integrated asset registers and condition-monitoring technologies can improve evidence-based decision-making where they are supported by reliable data and appropriate staff capacity. Ultimately, the sustainable management and renewal of municipal infrastructure are essential for improving service delivery, reducing inequality, protecting the environment and supporting inclusive local development in South Africa.

References

- 1) Balzer, G. and Schorn, C., 2016. *Asset management for infrastructure systems*. Cham: Springer International Publishing.
- 2) Bikam, P. and Chakwizira, J., 2021. Municipal asset operations and maintenance performance in metropolitan and rural municipalities in South Africa. *Cogent Engineering*.
- 3) Blazey, A., Facundo, M., Gebreyesus, M. and Rivetti, D., 2020. Maintaining and managing public infrastructure. In: *Well Spent: How Strong Infrastructure Governance Can End Waste in Public Investment*. Washington, DC: International Monetary Fund, pp. 303–326.
- 4) Chiweza, A.L., 2016. The political economy of fiscal decentralisation: Implications on local governance and public service delivery. In: *Political Transition and Inclusive Development in Malawi*. London: Routledge, pp. 95–111.
- 5) Collins, F. and Blin, F., 2018. *Ageing of infrastructure: A life-cycle approach*. Boca Raton, FL: CRC Press.
- 6) Emily, M.M. and Muyengwa, G., 2021. Maintenance of municipality infrastructure: A case study on service delivery in Limpopo Province, South Africa. *American Journal of Operations Research*, 11, pp. 309–323.
- 7) Giglio, J.M., Friar, J.H. and Crittenden, W.F., 2018. Integrating lifecycle asset management in the public sector. *Business Horizons*, 61(4), pp. 511–519.
- 8) Jiang, J. *et al.*, 2022. Multiple system integration in local government asset management. *IOP Conference Series: Earth and Environmental Science*, 1101(9), article 092039. Available at: <https://doi.org/10.1088/1755-1315/1101/9/092039>.
- 9) Khomo, S.M., Farisani, T.R. and Mashau, P., 2023. The financial legislative role and capacity of municipal councillors at Ulundi Municipality. *Africa's Public Service Delivery and Performance Review*, 11(1), article a691. Available at: <https://doi.org/10.4102/apsdpr.v11i1.691>.
- 10) Khonjelwayo, B., 2020. Investment in electricity distribution capital infrastructure in South Africa: The role of regulation. *South African Journal of Economic and Management Sciences*, 23(1).
- 11) Mabizela, H. and Matsiliza, N.S., 2020. Uncovering the gaps in the provision of services in the rural Okhahlamba Municipality of KwaZulu-Natal province. *Africa's Public Service Delivery and Performance Review*, 8(1), article a390. Available at: <https://doi.org/10.4102/apsdpr.v8i1.390>.
- 12) Mamokhere, J., 2022. Understanding the complex interplay of governance, systematic, and structural factors affecting service delivery in South African municipalities. *Commonwealth Youth & Development*, 20(2), p. 1.

- 13) Mazele, O. and Amoah, C., 2022. The causes of poor infrastructure management and maintenance in South African municipalities. *Property Management*, 40(2), pp. 192–206. Available at: <https://doi.org/10.1108/PM-06-2021-0042>.
- 14) Mofokeng, T., 2022. Public sanitation challenges in South African local government. *Administratio Publica*, 30(4).
- 15) Mpolweni, N., Kabange, M. and Fagbadebo, O.M., 2024. Integrated development plan strategies for service delivery in Nelson Mandela Metropolitan Municipality. *Africa's Public Service Delivery and Performance Review*, 12(1), article a835. Available at: <https://doi.org/10.4102/apsdpr.v12i1.835>.
- 16) Mudzusi, T.N., Munzhedzi, P.H. and Mahole, E., 2024. Governance challenges in the provision of municipal services in the Vhembe District Municipality. *Africa's Public Service Delivery and Performance Review*, 12(1), article a749. Available at: <https://doi.org/10.4102/apsdpr.v12i1.749>.
- 17) Patience, J.J. and Nel, H., 2021. Municipal infrastructure management and its impact on service delivery: The case of the City of Ekurhuleni. *Africa's Public Service Delivery and Performance Review*, 9(1), article a508. Available at: <https://doi.org/10.4102/apsdpr.v9i1.508>.
- 18) Semko, O., Vynnykov, Y., Filonenko, O., Yurin, O., Ilchenko, T., Hranko, O., Semko, V., Salles, A., Mateus, R., Bragança, L. and Rabenseifer, R., 2025. To the issue of assessment of the technical condition of underground structures of buildings. *Sustainability*, 17(5), article 2264.
- 19) Van Breugel, K., 2017. Societal burden and engineering challenges of ageing infrastructure. *Procedia Engineering*, 171, pp. 53–63.
- 20) Wall, K., 2023. Monitoring the condition of public sector fixed infrastructure in South Africa. *Acta Structilia*, 30(2), pp. 94–123.
- 21) Wall, K., 2024. Some implications of the condition of South Africa's public sector fixed infrastructure. *Acta Structilia*, 31(2), pp. 224–256.
- 22) Wall, K., 2025. Primary causes of the condition of public sector fixed infrastructure in South Africa. *Acta Structilia*, 32(1).